Literacy Plan

The school / district develops, implements, and evaluates a schoolwide literacy plan that communicates a clear purpose, direction, and action plan focused on teaching and learning in literacy.



# **Literacy PERKS**

## PROGRAM EFFECTIVENESS REVIEW FOR KENTUCKY SCHOOLS

## **LITERACY PLAN**

### PROGRAM EFFECTIVENESS REVIEW FOR KENTUCKY SCHOOLS (PERKS)

Literacy PERKS on the Nine Elements of Comprehensive School wide Literacy Programs

- Defining Literacy Literacy includes, reading, writing, and the creative and analytical acts involved in producing and comprehending text. -- from Read to Succeed: Kentucky's Literacy Plan, developed by the Kentucky Literacy Partnership, June 2002
- **Using Literacy PERKS** Literacy PERKS is designed for use by school, district, and state-level reviewers. While the Nine Elements relate to the Standards in Kentucky's *Standards and Indicators for School Improvement*, the indicators below each Element do not correspond to the SISI indicators. At the school level, the best use of Literacy PERKS occurs when Literacy Team members (see section seven) complete the review and use the results to develop a school wide literacy plan (See section nine).
- Identifying Data Sources For the supporting data cells, consider the following data sources:

101	DATA SOURCES Implementation & Impact Check Plans	DATA SOURCES	PORT	DATA SOURCES Portfolio Analysis
CI OE PC	Curriculum and Instruction Documents Classroom &/or Laboratory Observation Supply Requisitions & Purchase Orders Sch./Dist. Comprehensive Improvement Plan	INT- PR, T, P, S, C, O -Principal, Teacher, Parent, Student, Classified Staff, and Other Stakeholder Interview DPT - Departmental Meeting Notes, Minutes, Agendas IEP, 504, ESS, G/T -Individual Education Programs, 504 Plans, Extended School Service Plans, Gifted and Talented Service Plans	CATS SW SYL	Assessment Results Student Work Course Syllabi School Websites
	Textbook and Other Instructional Materials	SE - Student Evaluations of Teachers and Course	LP PSP	Lesson Plans Program Service Plan

- Use the following abbreviations to indicate progress: **SP** (Satisfactory Progress), **IN** (Improvement Needed), **NS** (Not Satisfactory)
- Connecting to Kentucky Documents The Nine Elements of Comprehensive School wide Literacy Programs connect
  to the Standards in Kentucky's Standards and Indicators for School Improvement and to the Conditions for Reading Success in
  Read to Succeed: Kentucky's Literacy Plan.

ESSENTIAL ELEMENTS of Comprehensive Schoolwide Literacy Programs	STANDARDS Standards and Indicators for School Improvement	CONDITIONS FOR READING SUCCESS Read to Succeed: Kentucky's Literacy Plan
Aligned Curriculum	ACADEMIC PERFORMANCE Standard 1 – Curriculum: The school develops and implements a curriculum that is rigorous, intentional, and aligned to state and local standards.	Content area reading instruction in all academic areas (#3).
Multiple Assessments	Standard 2 – Classroom Evaluation/Assessment The school utilizes multiple evaluation and assessment strategies to continuously monitor and modify instruction to meet student needs and support proficient student work.	Early diagnosis and evaluation with appropriate individual intervention for students who struggle with reading at all levels (#2).
Instruction and Targeted Intervention	Standard 3 – Instruction The school's instructional program actively engages all students by using effective, varied, and research-based practices to improve student academic performance.	Engaging instruction in a supportive environment that will motivate students to achieve and to value education (#6).
Literate Environment	LEARNING ENVIRONMENT Standard 4 – School Culture: The school/district functions as an effective learning community and supports a climate conducive to performance excellence.	Acknowledgement & ownership by communities of the importance of reading that leads to high literacy attainment as a means to improve quality of life (#4).
School/ Family/Community Partnerships	Standard 5 – Student, Family, and Community Support The school/district works with families and community groups to remove barriers to learning in an effort to meet the intellectual, social, career, and developmental needs of students.	Supportive, participating families that value reading (#1).
Professional Development	Standard 6 – Professional Growth, Development, & Evaluation The school/district provides research-based, results-driven professional development opportunities for staff and implements performance evaluation procedures in order to improve teaching and learning	Well prepared and supported teachers at all levels who have a deep understanding & knowledge of the latest research & processes needed to teach students to read in all content areas (#7).

ESSENTIAL ELEMENTS of Comprehensive Schoolwide Literacy Programs	STANDARDS Standards and Indicators for School Improvement	CONDITIONS FOR READING SUCCESS Read to Succeed: Kentucky's Literacy Plan
Literacy Team	Standard 7 – Leadership School/district instructional decisions focus on support for teaching and learning, organizational direction, high performance expectations, creating a learning culture, and developing leadership capacity.	Leadership and policy direction at all levels that support reading and lead to high literacy attainment for all Kentuckians (#8).
Valuable Resources	Standard 8 – Organizational Structure and Resources  Valuable  Standard 8 – Organizational Structure and Resources  The organization of the school/district maximizes use of time, all available teaching of reading (	
Literacy Plan	Standard 9 – Comprehensive and Effective Planning The school/district develops, implements, and evaluates a comprehensive school improvement plan that communicates a clear purpose, direction, and action plan focused on teaching and learning.	

### **Literacy PERKS: LITERACY PLAN**

SISI Standard 9 – Comprehensive and Effective Planning: The school/district develops, implements, and evaluates a comprehensive school improvement plan that communicates a clear purpose, direction, and action plan focused on teaching and learning. While Literacy Plan relates to SISI Standard 9, the indicators below do not correspond directly to the SISI indicators.

LITERACY PLAN Indicators Provide data that indicate the extent to which the school's Literacy Plan	SCHOOL DATA SOURCES	RESOURCES
<b>9.1</b> allocates resources in an equitable way based on student needs.		Organizational Support
needs.		LD Online PAEC
		Literacy Matters Tech Matrix
		The Access Center Intervention Central
		CAST UDL Book Builder Colorin Colorado
9.2 identifies needed resources and person(s) responsible for		Organizational Support
the implementation of each activity.		Literacy Coaching Online
9.3 incorporates reading and writing goals.		Organizational Support
		Interview: Montgomery Co.
		Longest Ele. – Teacher Mentoring

	DATA SOURCES	DATA SOURCES		DATA SOURCES
1&1	Implementation & Impact Check Plans	INT-PR, T, P, S, C, O -Principal, Teacher, Parent, Student,	PORT -	Portfolio Analysis
CI	Curriculum and Instruction Documents	Classified Staff, and Other Stakeholder Interview	CATS -	Assessment Results
ОВ	Classroom &/or Laboratory Observation	DPT - Departmental Meeting Notes, Minutes, Agendas	SW	Student Work
PO	Supply Requisitions & Purchase Orders	IEP, 504, ESS, G/T -Individual Education Programs, 504 Plans,	SYL	Course Syllabi
CP	Sch./Dist. Comprehensive Improvement Plan	Extended School Service Plans, Gifted and Talented Service Plans	WEB	School Websites
TI	Textbook and Other Instructional Materials	SE -Student Evaluations of Teachers and Course	LP	Lesson Plans
			PSP	Program Service Plan

Pro	LITERACY PLAN Indicators vide data that indicate the extent to which the school's Literacy Plan	SCHOOL DATA SOURCES	RESOURCES
9.4	is developed with input from all stakeholders who are knowledgeable about the plan.		Organizational Support  Interview: Montgomery Co.  Atkinson Ele. – SBDM Meetings
9.5	is fully implemented.		Organizational Support
9.6	is reviewed and revised periodically using data from sources such as Implementation and Impact checks.		Organizational Support
			Casey Co. – PERKS Review
9.7	uses resources (e.g. ESS, FRYSC, university personnel, technology, KY Virtual Library, KY Virtual High School) to		Technology Resources
	maximize literacy efforts.		Additional Technology Resources
			NCRE:
			Grants Competitive Grants from KDE
			Grant Information
			Community Education Grants
			Literacy Grants
			Organizational Support

	DATA SOURCES	DATA SOURCES		DATA SOURCES	
1&1	Implementation & Impact Check Plans	INT- PR, T, P, S, C, O -Principal, Teacher, Parent, Student,	PORT -	- Portfolio Analysis	
CI	Curriculum and Instruction Documents	Classified Staff, and Other Stakeholder Interview	CATS -	Assessment Results	
ОВ	Classroom &/or Laboratory Observation	<b>DPT</b> - Departmental Meeting Notes, Minutes, Agendas	SW	Student Work	
	Supply Requisitions & Purchase Orders	IEP, 504, ESS, G/T -Individual Education Programs, 504 Plans,	SYL	Course Syllabi	
	Sch./Dist. Comprehensive Improvement Plan	Extended School Service Plans, Gifted and Talented Service Plans	WEB	School Websites	
TI	Textbook and Other Instructional Materials	SE -Student Evaluations of Teachers and Course	LP	Lesson Plans	
			PSP	Program Service Plan	

## **Sample Literacy Plans**

# Bate Middle School Long Range Literacy Plan 2007-2008

School Name: Bate Middle School	Component: Literacy	Manager: School Literacy Coach Vicky V. Ramey
Goals:  1. Increase the instructional rigor and resulting student performance across all disciplines achieving% in annual state performance.  2. To decrease minority achievement gaps by% across all disciplines on annual state performance assessments.	novice—38/16 In proficient—18/33  4. Walkthroughs indicate a lack in variety of printhinking activities (1/24), technology enhancing curriculum (1/24).  5. Walkthroughs indicate that oral questioning is move toward CATs like multiple choice with of Surveying of students indicate little to no activiplace across the disciplines  7. Investigation of teacher use of planning time if the CATs shows practical/workplace is the local structure.	in black males stand out: 3.9  added to the black male are free/reduced lunch: In t rich materials in classroom (11/24), of higher order g learning (6/24), and reading/writing across the major form of assessment so the school needs to pen response questions re reading instruction or use of collaboration taking indicates little to no collaboration among teachers

#### Objectives (measurable):

- 1. 3.3 Teachers in all content areas are prepared to incorporate reading and writing into their instructional practices.
  - Curriculum is aligned with KY's POS, CC for Assessment, Academic Expectations, Kentucky's Curriculum Framework and Performance Level Descriptions
- 2. 1.4 Teachers blend into instruction the five strands of reading, writing, speaking/listening/observing, inquiry, and technology-as-communication for a variety of authentic purposes and audiences
- 3. 2.6 /3.20 Instruction and assessments directly relate to the Academic Expectations, Program Of Studies, Kentucky Core Content for Assessment, and to the goals of the Literacy Plan
- 3. 3.11 teachers provide explicit instruction on how reading and writing can help them in each content area.
- 4. 3.9 Teachers implement instruction focused on the application of critical thinking skills.
- 5. 4.8 A variety of types of texts and visual resources, **relevant** to the content area are available for student use with a specific emphasis on practical/workplace resources.
- 6. 3.15 teachers provide opportunities for students to use variety of technology tools to extend learning.

#### Evidence of Success (for each objective):

- 1. All staff participate in summer professional development and ongoing coaching
- 2. 100% of teachers across the curriculum understand how to incorporate and regularly incorporate effective literacy strategies as evidenced by lesson plans, observation, and analysis of student work
- 3. All lesson plans are designed around core content standards and reflect evidence of embedded research-based content literacy strategies.
- 4. Observations reflect evidence of implemented content literacy strategies as planned, and student performance increases
- 5. The monthly learning checks will be CATs like, the data will be examined using the tuning protocol, and this data will be used to plan instruction.
- 6. Observations reflect consistent implementation of reading and writing in all classrooms is evidence through school walkthroughs
- 7. Observations of classrooms reflect a print rich environment with a variety of alternative text at different grade levels. (4.8)
- 8. Portfolio of regular email contact with teachers and district; use of blogs and wikis to support learning and sharing; distance network process, and distance contact with mentor coach.

	contact with mentor coach.		
Strate	gies (link to objectives and SISI):	Principal	Time Frame:
1.	All staff participate in a Summer Renewal Institute	School Literacy Coach Teachers	1. June 11-12, 2007
2.	Teachers will have a common planning time for weekly collaboration	CTL Mentoring Staff	2. Summer
3.	All staff participate in protocol for analysis of student work (3.16)		3. Aug-May, 2007-2008
4.	Guided Planning Meetings		4. Aug-May, 2007-2008
5.	Teachers design units which incorporate reading, writing,		5. Aug-May, 2007-2008
	speaking/listening/observing, inquiry, and technology as a means to access information and communicate understanding.(1.4)		
6.	(a) Teachers design units which incorporate		
	targeted content literacy strategies. (3.9) (b) Teachers implement/provide explicit		6. AugMay, 2007-2008
	instructional support for targeted content literacy strategies		
7.			
	incorporate a variety of relevant alternative		
	text (i.e. gender, race, interest, etc) and		7. AugMay, 2007-2008
	resources at different grade levels with a specific emphasis on		
	practical/workplace resources (i.e.		
	newspapers, magazines, brochures,		
	picture books, etc.) (4.8)		
8.	Technology to support teacher learning and communications		8. AugMay, 2007-2008

End of 06-07 School Year – Meet with Literacy Team to review goals and objectives, status of strategies, and evidence of progress Meeting Date:

weeting Date.			
What goals and objectives has the school been working on?	What measurable evidence do you see of progress toward goals and objectives?  What next steps and adjustments are recontinue progress toward goals and objectives?  1. Needs to work with teachers on strategoals.		
Examining assessments and data—used for planning instruction	Examined KCCT scores segregated scores, comparison to surrounding schools, chose mentor students, in-services on planning	improvement	
2. Learning checks each month	2. January monthly Learning Check Gap Analysis compared to Spring 2006 KCCT Score: 6 <sup>th</sup> Reading: 95/81; 7 <sup>th</sup> Reading: 91/81; 8 <sup>th</sup> Reading: 130/75	2. Tuning Protocol	
3. Walk-throughs—increase technology, Stating objectives and standards to students, print rich environment, alternatives to textbooks (decrease in worksheet and lectures)	3. technology: 33%/18%; objectives: 29%/81%; print rich environment:74%/77%	3. Getting the projectors hung	
Thorough lesson plans that meet the needs to students that need modifications and differentiated instruction,	Mr. Godbey handing back lesson plans with comments posted	4. New lesson plans template	
5. Reading across the curriculum,	5. See evidence book	5. More coaching with collaborative lesson planning	
6. Collaboration	6. Collaborative lesson plans turned in to Mr. Godbey	6. In-services geared to collaboration	

Meeting Date: What goals and objectives has the school been	What measurable evidence do you see of	What next steps and adjustments are required to
working on?	progress toward goals and objectives?	continue progress toward goals and objectives?

What goals and objectives has the school been	What measurable evidence do you see of	What next steps and adjustments are required to
working on?	progress toward goals and objectives?	continue progress toward goals and objectives?

### North Bullitt High School Long-Range Literacy Plan – 2007-2008

School Name: North Bullitt High School	Component: Literacy	Manager: School Literacy Coaches
Goals: Enhance the instructional rigor and resulting student performance as evidenced by an increase in the total academic performance index of 7 points by end of 07-08 biennium. Enhanced rigor will also result in a decrease in the academic gaps experienced by students with	instructional rigor and intentional focus on the Program of Studies and Core Content for Assessment  n vith	
free/reduced lunch and students with disabilities.		
		se data reveals that the school mean for assessed areas falls is suggests problems with responding at higher levels with
	4. According to the CATS data Free/Reduced Lunch and stu	for 2006, significant gaps exist in all academic areas for both udents with disabilities.

#### Objectives (measurable):

**Objective 1**- PERKS 1.1- Curriculum and instruction is aligned with core content and program of studies and is implemented in 100% of classes across the curriculum with accountable oversight; and provides a common academic core for **ALL** students. (**NEED STATEMENTS 1 and 4**)

Objective 2 PERKS 3.3- 100% teachers across the curriculum will incorporate reading and writing into their instructional practices

Objective 3 PERKS 2.6 - 100% of assessments directly relate to the Program of Studies, Core Content for Assessment, and Performance Level Descriptions

#### Evidence of Success (for each objective):

- OBJ. 1 and 2 All students regularly receive instruction that is developed around core content standards and using content literacy strategies, as evidenced by classroom observations, walk-throughs and analysis of student work.
- OBJ. 2 100% percent of teachers across the curriculum have been trained in and are implementing effective literacy strategies to support Core Content learning, as evidenced by lesson plans, classroom observation, walk-throughs and analysis of student work
- OBJ. 3 All assessments and lesson plans are developed around core content standards; are implemented as planned; and student performance is monitored to determine the effectiveness of that instruction, as evidenced by unit plans, assessments and analysis of student work.
- OBJ. 3 Student performance indicates that all students are performing at higher levels (increased rigor and use of critical thought processes) than previously expected, as evidenced by CATS data and formative and summative classroom assessments.

Strategies (link to objectives and SISI):  1.1 Completion of curriculum alignment with Core Content for Assessment 4.1	Persons Responsible: 1.1 District Curriculum Coach/Principal/Department Chairs	1.1 August 2007
1.2 Instruction in and discussion of the implementation of the aligned curriculum with Core Content for Assessment 4.1.	1.2 District Curriculum Coach/Principal/Department Chairs Literacy Team	1.2 Ongoing 2007-2008
1.3 Accountable oversight of curriculum alignment and instruction, including administrator's examination of lesson plans, classroom observations, walkthroughs, academic dialogue, and teachers' professional growth plans.	1.3 Principals	1.3 Ongoing 2007-2008
2.1 Development and training of Literacy Team composed of at least one member of each of the core content areas.	2.1 Principal/Literacy Coaches/ Collaborative for Teaching and Learning	2.1 June 2007
2.2 Two-day Summer Renewal Training in Literacy Strategies for all staff; <b>follow up with teachers via email.</b>	2.2 Literacy Coaches/Collaborative for Teaching and Learning	2.2 August 2007

.3 Literacy Coaches	2.3 August 2007
.4 Principal/Literacy Coaches/ Literacy Team/ Department Chairs	2.4 Ongoing 2007-2008
.5 Literacy Coaches	2.5 Ongoing 2007-2008
.6 Literacy Coaches	2.6 Ongoing 2007-2008
.7 Literacy Coaches	2.7 Ongoing 2007-2008
.1 District/District Curriculum Coach/Principal/ Vriting Cluster Leader	3.1 December 2007
.2 All teachers	3.2 Ongoing 2007-2008
.3 All teachers	3.3. Ongoing 2007-2008
.4 All Teachers	3.4 Ongoing 2007-2008
.5 All teachers	3.5 Ongoing 2007-2008
	Principal/Literacy Coaches/ Literacy Team/partment Chairs  Literacy Coaches Literacy Coaches Literacy Coaches  District/District Curriculum Coach/Principal/riting Cluster Leader  All teachers  All teachers

1

Meeting Date: What goals and objectives has the school been	What measurable evidence do you see of	What next steps and adjustments are required to
working on?	progress toward goals and objectives?	continue progress toward goals and objectives?

What goals and objectives has the school been	What measurable evidence do you see of	What next steps and adjustments are required to
working on?	progress toward goals and objectives?	continue progress toward goals and objectives?

### Bullitt Central High School Long-Range Literacy Plan – 2007-2008

School Name: Bullitt Central	Component: Literacy	Manager: School Literacy Coach
Goals: Increase the instructional rigor and student performance – achieving a total academic index increase of 5 points.	Statement of Need: Only nine percent (9%) of students with disabilities as disability scored proficient and distinguished in reading Twenty-two percent (22%) of all students scored at the Observations, surveys, and walkthroughs indicate a la Surveying of students indicated 46% of students read English language arts class. Little or no collaboration of literacy strategies is taking	g. e novice level ck of instructional rigor less than one hour a day outside of a reading or

### Objectives (measurable):

Teachers will incorporate reading and writing into their instructional practices. PERKS 3.3

Curriculum is aligned with core content and program of studies and is implemented. PERKS 1.1

Teachers actively engage students in the five strands of reading, writing, speaking/listening/observing, inquiry, and technology-as-communication in order to build a wide range of literacy experiences for a variety of authentic purposes and audiences by using the literacy strategies and other strategies specific to their content. PERKS 1.4

Teachers analyze students' performance, provide timely feedback, and adjust instruction accordingly. PERK 3.7

#### Evidence of Success (for each objective):

100% of teachers will participate in Literacy Trainings as evidenced by sign in sheets.

100% of teachers (across core content) will demonstrate the incorporation of effective literacy strategies as evidenced by Course Binders, observations, walkthroughs, and student work analysis.

100% of teachers will analyze students' performance, provide feedback and adjust instruction as evidenced by minutes of Wednesday Meetings, Curriculum Binders, walkthroughs and observations.

Strategies (link to objectives and SISI): All teachers will attend the summer training or training provided by the literacy coaches.	Persons Responsible: Literacy Coaches/Administrators	Time Frame: By end of first semester
New teachers will participate in a new teacher training on literacy strategies	Literacy Coaches/Administrators	By end of first semester
Guided "Wednesday" monthly meetings with all teachers to discuss implementation and success of literacy strategies and analyze student work with instructional leadership in attendance.  Walkthroughs will be conducted using the protocol instrument to	Literacy Coaches/Administrators	Ongoing
determine the implementation of effective literacy strategies. Literacy Leadership Team Meetings will be explored to discuss implementation and Long Range Literacy Plans.	Literacy Coaches/Administrators	Ongoing
	Literacy Coaches/Administrators	Ongoing

End of 06-07 School Year – Meet with Literacy Team to review goals and objectives, status of strategies, and evidence of progress Meeting Date:		
What goals and objectives has the school been working on?	What measurable evidence do you see of progress toward goals and objectives?	What next steps and adjustments are required to continue progress toward goals and objectives?

What goals and objectives has the school been working on?	What measurable evidence do you see of progress toward goals and objectives?	What next steps and adjustments are required to continue progress toward goals and objectives?

What goals and objectives has the school been	What measurable evidence do you see of	What next steps and adjustments are required to
working on?	progress toward goals and objectives?	continue progress toward goals and objectives?

# East Jessamine Middle School Long-Range Literacy Plan – 2007-2008

School Name: East Jessamine Middle	Component: Literacy	Manager: School Literacy Coach
Goals:	Statement of Need:	
Improve the responsiveness of instructional programs resulting in quality integration of literacy strategies and improved student performance in reading and writing across all disciplines	Priority Need: Authentic Writing instruction designed to meet the needs of all students; reduce the achievement gap while including rigor and a reading and writing connection with instructional decisions based on formative assessments.	
<ul> <li>A. Improve implementation of formal writing activities across the disciplines</li> <li>Better topics for writing</li> <li>More regular integration of writing into content areas</li> <li>Direct observation of improved writing instruction</li> </ul>	<ul> <li>Causes and Factors:</li> <li>1 – Examination of writing on demand and portfolio scores indicate a need for writing for authentic purposes inside all disciplines (with the exception of mathematics where writing to learn and demonstrate learning are the focus) as a part of on-going instruction.</li> <li>2 – Even though writing scores have increased significantly, examination of academic index indicators indicate a gender and poverty gap while also showing that improved student writing was not the focus of ESS</li> <li>3 – Based on the academic index scores, there is a broad gap between reading (83.1314) and writing</li> </ul>	
B. Intentional integration of effective reading and writing strategies to support content learning     lesson plans that regularly indicate integration of effective literacy strategies		or; lack of understating of criteria for proficient writing, n.
Provide instruction that is based on evidence available about student learning		
Objectives (measurable):	•	

Writing will be integrated for authentic purposes across the content areas.

Both Formative and Summative assessments will be used to guide instructional decisions.

- PERKS 1.10 includes students' use of the **reading** and **writing process** and application of these processes for effective reading and writing over time.
- PERKS 1.11 includes students' use of writing process and **application of the criteria** for effective writing in various situations.
- PERKS 1.12 includes writing for a variety of purposes (e.g., writing to learn, writing to demonstrate learning) and audiences (e.g., writing for authentic purposes and audiences).
- PERKS 1.14 is assessed by **formal** (e.g., tests, on demand writing, writing portfolio) and **informal** (e.g., dialog journal entry, reading response, journal, retellings, running records, checklists, anecdotal records, conferencing) evaluation techniques.

- PERKS 2.6 assessments directly relate to the **Program of Studies, Core Content for Assessment**, and **Performance Level Descriptions** and to the goals of the Literacy Plan.
- PERKS 2.7 CATS scores indicate that the number of novice readers and writers is declining showing improvement over time.
- PERKS 2.12 results of multiple assessments, both **formal** and **informal**, guide instructional decisions and selection of appropriate strategies.
- PERKS 3.3/3.5 teachers are prepared to incorporate and intentionally connect reading and writing into their instructional practices

#### **Evidence of Success (for each objective):**

- Increase the overall number of students scoring at the proficient level for writing by
- Decrease the overall novice rate in writing by 39%.
- Increase the overall number of males scoring at the proficient level for writing
- Decrease the overall novice rate of males in writing by 47%
- Increase the overall number of students identified as free/reduced lunch approved scoring at the proficient level for writing
- Decrease the overall novice rate of student identified as free/reduced lunch approved in writing by 55%
- Students are engaged with rigorous and authentic writing activities in all content areas
- · All teachers are implementing writing to learn strategies intentionally into their lesson plans across the curriculum
- ESS teachers are implementing writing to learn strategies into the curriculum
- Teachers will be implementing the CTL Student work protocol study guide to guide instructional decisions and selection of appropriate strategies
- Both summative and formative assessments are being used to guide instructional decisions
- Students are writing for a variety of purposes and audiences
- Students will make connections and will be aware of the relationship between writing and reading
- Teachers are incorporating the use of a writing wheel to assist with planning for a variety of purposes and audiences
- Anecdotal notes/records such as the walk through document will show an increased number of teachers incorporating content literacy strategies and opportunities for writing into daily lesson plans

Strategies (link to objectives and SISI)	): Persons Responsible:	Time Frame:
Summer Renewal Training	Regina Sandberg/Catherine	
New Teacher Training	Regina Sandberg	• Summer 2007
Guided Planning meetings – more teachers bringing student work winstructional leadership in attend (possible to receive flexible Profes Development)	vith ance	• August 2007 – May 2008
Formal Analysis of Student Work (CTL Student Work Protocol Student)		• Spring 2007 – May 2008
Professional Development based determined by analysis of curren including the use of technology s blogs or wikis to support learning sharing	t samples – James Botts/Writing Cluster leaders	_eader/SAC • Fall 2007
Implementation of various contens     strategies	Teachers monitored through using e-walk data	Administration • Spring 2007
Development of Literacy Team (     discipline) – with regular email     communication and distance dia     all teachers	cross-  • SBDM council	Spring 2007
Promote academic dialogue amo teachers through study groups to topics such as the use of writing etc	o focus on • Regina Sandberg	• Fall 2007
Draw on distance contact with m from CTL as a resource to suppo improvement		Rubin • Fall 2007

End of 06-07 School Year – Meet with Literacy Team to review goals and objectives, status of strategies, and evidence of progress Meeting Date: May 2007 What goals and objectives has the school been What measurable evidence do you see of What next steps and adjustments are required to working on? progress toward goals and objectives? continue progress toward goals and objectives? Goals: Summer Renewal training – June 4 and 5, 2007 PAS reading data- administered in January and Improve the responsiveness of instructional programs resulting in quality integration of literacy March 2007 **New Teacher Training** strategies and improved student performance across all disciplines E-walk data (to be provided by Administration) Training of SAC's for analysis of student work (CTL Student Work Protocol Guide) Formation of study groups to generate academic dialogue regarding the focused use of content literacy strategies Guided Planning monthly meetings having a more focused plan - writing to learn concept Lesson plans need to have more intentional implementation of content literacy strategies and opportunities for authentic writing

Fall 07-08 School Year – Meet with Literacy Team to review goals and objectives, status of strategies, and evidence of progress Meeting Date: September 2007

What goals and objectives has the school been working on?

#### Goals:

Improve the responsiveness of instructional programs resulting in quality integration of literacy strategies and improved student performance in writing across all disciplines

#### Objectives:

- includes writing for a variety of purposes (e.g., writing to learn, writing to demonstrate learning) and audiences (e.g., writing for authentic purposes and audiences).
- Writing will be integrated for authentic purposes across the content areas.
- Both Formative and Summative assessments will be used to guide instructional decisions.

### **Evidence of Success (for each objective):**

- Increase the overall number of students scoring at the proficient level for writing
- Decrease the overall novice rate in writing by 39%.
- Increase the overall number of males scoring at the proficient level for writing
- Decrease the overall novice rate of males in writing by 47%
- Increase the overall number of students identified as free/reduced lunch approved scoring at the proficient level for writing
- Decrease the overall novice rate of students identified as free/reduced lunch approved in writing by 55%
- Students are engaged with rigorous and authentic writing activities in all content areas
- All teachers are implementing writing to learn strategies intentionally into their lesson plans across the curriculum
- ESS teachers are implementing writing to learn strategies into the curriculum
- Teachers will be implementing the CTL Student work protocol study guide to guide instructional decisions and selection of appropriate strategies
- Both summative and formative assessments are being used to guide instructional decisions
- Students are writing for a variety of purposes and

## What next steps and adjustments are required to continue progress toward goals and objectives?

- Updating the training of teachers for analysis of student work (CTL Student Work Protocol Guide)
- Professional Development based on needs determined by analysis of current samples
- Promote academic dialogue among teachers through study groups to focus on topics such as the use of writing to learn, etc...